Winter 2023-24 ANNUAL REPORT ISSUE

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CELEBRATING SUCCESSES SPARKED BY YOU!



Literacy Pittsburgh has long partnered with the Builder's Guild of Western Pennsylvania to provide math brush-up classes for their Introduction to the Building Trades preapprenticeship program. Digital skills have now been incorporated with five workshops offered on basic computer skills. The April 2023 cohort celebrates the completion of the pre-apprenticeship program!

THE YEAR IN REVIEW

A focus on our most important asset—our people—defined the 2022-23 program year.

Literacy Pittsburgh's 2022-23 program year may be best remembered for a laser-sharp focus on our people as called for in our Diversity, Equity, Inclusion, and Accessibility plan.

Under the leadership of our new Director of Human Resources, we built a new Human Resources Information System, revised our hiring process, updated our employee handbook, improved our performance review system, and created a new employee pay program.

A compensation study showed that our salaries were, on average, 11% below market. The resulting pay program establishes new salary ranges. Adjustments have been made to ensure all staff are within market pay range, requiring a significant investment of roughly \$250,000 in our people. While we're pleased to have made that investment thanks to the generosity of so many donors, we know that it was only a downpayment. We will continue to work to increase salaries to be even more competitive as an employer. We want our students to benefit from outstanding talent while ensuring our amazing employees can live decent lives in an increasingly expensive world.

Continued on page 2 >>

SPOTLIGHT ON SUCCESS: DANIELLE

Pursuing her dream, thanks to you!

"I was adamant about continuing my education and Literacy Pittsburgh helped me a great deal," Danielle says. "I was able to get my GED within four months and now I am going to enroll in an esthetician program! This has always been my dream and now it can come true."

Danielle appreciated how helpful and hands on Literacy Pittsburgh's teachers were. "They took the time to ensure I was grasping the knowledge."

Her advice to new students is to "ask questions if you don't understand something and interact with other students if you are comfortable."

Online classes gave
Danielle a lot of flexibility
and she also studied on her
own. "Literacy Pittsburgh
gave me the tools and
resources I needed to get my
GED," she says.

Danielle is excited to begin the esthetician program at



the South Hills Beauty School and she hopes to take a few college courses too.

YEAR IN REVIEW Continued from page 1

Throughout the program year, we continued to engage staff, students, and volunteers in regular surveys to understand what we are doing well and where we can improve so that we can thrive and grow. Winning the Best Places to Work designation for the second year in a row is a welcome indication that our efforts are working.

Thanks to the Bank of America Neighborhood Builders Award, we've also invested in managing change to keep our team aligned, performing, and winning together. This has included biannual all-staff retreats to review progress, align goals, and connect with each other to strengthen an already collaborative and high-performing team. Change management work has included leadership training, support for supervisors, and technical support to plan and sequence change initiatives that can be successfully integrated into our daily operations.

Investment in change management is vital as we

Growth and change have been necessary to expand and maintain high-quality instruction that meets community needs. Increased support from individuals, foundations, and corporations has created opportunities. Our FY23 revenue was 15% greater than the previous year, and FY24 is expected to grow by 8% more. Your support is needed now more than ever. To ensure that we are sufficiently planning and prepared for future sustainability, we built a capitalization plan that includes a multiyear projection, goals for establishing a cash reserve, and plans to grow our endowment.

We are both proud and grateful that Pennsylvania approved the first Adult and Family Literacy line item budget increase in over 12 years. Proud because we played an essential role in advocating for this increase. We are grateful to our legislative champions here in Western Pennsylvania and across the state, to Governor Shapiro, and

We served 42% more students in Program Year 2022-23 and carried large waiting lists throughout the year. The demand for services has continued to climb.

continue growing to better serve our adult learners. We added seven new positions in Program Year 2022-23 to address an influx of immigrants and refugees into the region, the growing demand for digital skills instruction, and an increasing need for human services and career planning support among our students. In fact, we served 42% more students in Program Year 2022-23 as compared to 2020, and carried large waiting lists throughout the year. The demand for services has continued to climb.

We also implemented changes to make services more accessible for students. New community-based student orientations and classes were launched. A new online student portal gives students more agency in building their learning pathway with Literacy Pittsburgh.

to our employer and job training partners who helped us advocate for additional resources. Finally, this funding gives us hope because these additional resources are more desperately needed than ever to create better lives through learning.

Thank you for supporting Literacy Pittsburgh through the past year of growth and change in support of our adult learners.

With gratitude,

Carey Harris, Chief Executive Officer

Lary achi

AWARDS AND RECOGNITION

Last year we proudly received several honors recognizing our commitment to excellence on behalf of our students. These include:



- Best Places to Work 2023
- · Finalist, Pittsburgh Excellence in Ethics Award presented by Southwestern PA Rotarians
- Award of Excellence, The Communicator Awards, Academy of Interactive & Visual Arts Employee Training Services Video
- Honoree, Webby Awards, Websites and Mobile Sites, Charitable Organizations/Non-Profit

OUR STUDENTS THANK YOU!

Your generosity creates better lives through learning! Scan the QR code to hear what your support means to Literacy Pittsburgh's students. You are appreciated!





Scan the QR code to watch!



"As a French speaking refugee, the first goal for me, in my opinion, is to learn the English language," David explains. "It has a key to open all door that mean education, communication, health and integration."

David wants to get a good job and create the best life for his wife and four children in the future.

He is originally from Central Africa. He and his family escaped to Cameroon due to warfare. They were in Cameroon for nine years and arrived in the United States just eight months ago with very little knowledge of English. David's progress in learning the language has been remarkable.

"Literacy Pittsburgh is a ideal place for all persons, all Pittsburghers who need to achieve their goal," David explains. "It's the best place here. I like it."





GOLD AWARD PROJECT CREATES NEW LIBRARY FOR FAMILIES

In 2023, Ambassador Girl Scout Alena Richart unveiled Literacy Pittsburgh's new Free Library at our Family Literacy site. This student resource is the culmination of Alena's Gold Award Project as part of the Girl Scouts of Western Pennsylvania and Morning Star Service Area Girl Scouts. Over many months Alena worked with staff to collect and organize books, design signage, and set up the new library area. Many thanks to Alena and the individuals, organizations, and businesses that donated to the project!

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2022-23 REVENUE

Contributions

Corporations & Foundations \$1,156,314 Individuals \$770,597 Special Events \$82,168 Total Contributions \$2,009,079

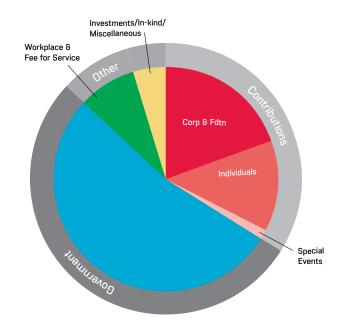
Government Grants

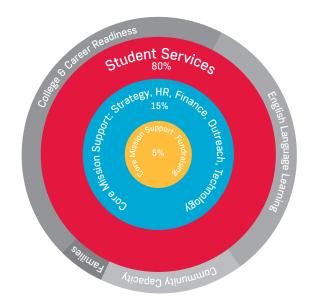
Total Government \$3,122,405

Other

Workplace & Fee for Service \$483,486 Investments/In-kind/Misc \$273,535 **Total Other** \$757,021

TOTAL REVENUE \$5,888,505





2022-2023 EXPENSES

Student Services

College & Career Readiness \$2,073,274
English Language Learning \$1,480,250
Building Community Capacity \$783,485
Family & Children \$245,500

Total Student Services \$4,582,509

Core Mission Support

Management & General\$862,368Fundraising\$305,174Total Core Mission Support\$1,167,542

TOTAL EXPENSES \$5,750,051

2022-23 PROGRAMS

STUDENTS SERVED

COLLEGE AND CAREER READINESS

Reading, writing, math High school equivalency diploma prep

Workplace skills

1,253

ENGLISH LANGUAGE LEARNING

English classes Citizenship prep Immigrant support

1,907

CHILDREN & FAMILIES

Family literacy
Oasis Intergenerational
Tutoring

350

BUILDING COMMUNITY CAPACITY

Compass AmeriCorps

652

CORE PROGRAM OUTCOMES



Employment Outcomes **926**



Gained High School Equivalency **80**



Entered Postsecondary Education **130**



Advanced Educational Level **832**



Became a U.S. Citizen **38**



Gained Confidence in English **910**

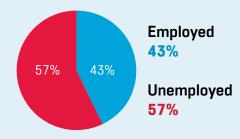


Increased Reading/Writing/Math Skills **914**

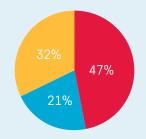


Average Hours per Student **39**

EMPLOYMENT UPON ENTRY



EDUCATION UPON ENTRY



Postsecondary 47%

HS diploma 21%

Less than high school diploma 32%

Note: Data includes outcomes related to a subcontract grant for adult literacy programs at Goodwill of Southwestern Pennsylvania



DIGITAL NAVIGATOR NETWORK LAUNCHED

On October 4, the United Way of Southwestern Pennsylvania and Comcast announced the launch of a Digital Navigator Network. United Way's 211 team will direct callers who need internet access to Digital Navigator agencies, including Literacy Pittsburgh, Goodwill of Southwestern Pennsylvania, and YWCA of Westmoreland County.

In this role, Literacy Pittsburgh staff members will work with individuals and families to assess their needs and provide help with broadband services (including enrollment in the Affordable Connectivity Program), digital literacy support, and access to devices.

The project aims to close the digital divide in the region and create equitable access to the equipment and skills needed to thrive in a tech-dependent world.

Comcast donated 100 computers to each partnering agency to provide for clients needing technology access.

CAREER SERVICES PROGRAMS EXPAND

New classes and services increase career opportunities for students.

Literacy Pittsburgh is working hard to create services and partnerships that bridge the path between education and employment or job training. Microsoft Office Specialist certification, math brush-up for construction pre-apprenticeships,



Resource fairs brought together partners such as Dress for Success, PA CareerLink, and Pittsburgh Financial Empowerment Center to connect students to services that can contribute to their success.

information sessions, and English for Housekeeping Careers are examples of programs that can help propel students toward a better job.

English for Housekeeping Careers recently held its third cohort. This class was established after seeing the success of English language learners working in environmental services for local health care providers. Participants can practice workplace-specific English while working on all aspects of job seeking with our student services team members. In addition, representatives from local healthcare employers provide presentations, descriptions of open positions, and mock interview practice. To date, 40 students have participated in the class.

Our digital skills offerings continue to grow with classes offered at community sites throughout Beaver and Allegheny Counties as well as in an online format with an instructor in real-time. Classes are open to the general public. Multisession classes and single-session workshops enable students to get an introduction to computers, learn essential software, and become familiar with using technology in daily life. Open lab time is also available for individualized instruction and assistance with formatting a resume or cover letter. Microsoft Office Specialist certification classes are an exciting addition. Students can prepare for this valuable certification during an intensive 12-week class.

We strive to inform students of opportunities available to them as they seek job training or a new career. Information sessions with the Community College of Allegheny County and Bidwell Training Center equip students with information about postsecondary opportunities. This summer, resource fairs featured partner agencies such as Dress for Success, PA CareerLink, and Pittsburgh Financial Empowerment Center to connect students to services that contribute to their success.

This past program year, 140 students participated in skill-building classes that prepare them to succeed on the job. Additionally, 459 students participated in information sessions, resource fairs, and career exploration. The proportion of our students receiving career services has risen substantially, reaching 27% compared to just 10% in 2020.

We are grateful to BNY Mellon, Senator Robert P. Casey, Comcast, Department of Human Services, PPG Foundation, and United Way of Southwestern PA for making this programming possible. •

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Acknowledging individuals who invested \$1,000 or more in support of our students during the 2022-23 fiscal year.

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Acknowledging individuals who have made a legacy gift to Literacy Pittsburgh.

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Acknowledging individuals who invested up to \$999 in support of our students during the 2022-23 fiscal year.

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Ms. Karen K. Shapiro

Matt Shea Brett Shebish Austin Shelley Mark Shellev

Julie Shepard and Greg Zelesnik

Kristen Sidorovich

Lee and Myrna Silverman Mr. Martin J. Silverman Mr. and Ms. David J. Simon

Mr. Michael Sipe
Ms. Megan Skiba
Jennifer Skinner
Susan M. Smith
Christopher Smith
Dr. Susan Snider
Ms. Ruth R. Snyder
Ms. Barbara Anne Sodini
Ms. Mary Ann Sokol
Paul Sokoloski

Jasmin Sonnet William Southern John E. Spehar, Jr. and Kathleen Spehar Mr. and Mrs. Rob Squires

Judy Squires
Derick Stalker
Mrs. Tammy Stang
Holly Starling

Kelly and Joseph Stasik

Adam Stehle Ms. Laurel Stevens Ms. Janice P. Stock Sister Betty Sundry

Ms. Julia M. Swartzentruber Mr. and Mrs. Jared Tafeen

Nora Tallmon Candy Tarallo

Mr. Angelo A. Taranto

Ms. Terra Teets Anna Marie Tempero Mandy Thomas

Anne Thompson
Julie Throckmorton
Thomas Tiernan
Ed Tipton
Ellen Toker
Marla Tortorice
Dan Trellis

Mr. R. Conan Tuite Ms. Deborah Twardy Veronica Uziel

Letitia Valdes-McGuire Antonietta Valery Matt Vavro

Mr. and Mrs. Albert J. Vernacchio

Eduardo Vieira Neto Karen Vincler

Robyn Vittek

Mr. and Mrs. Robert Voinchet

Kelly Wall Bob Walman

Ms. Nicole A. Walsh Michelle Walter Dorothea Walter Mr. Robert T. Wargo Ginny Warnock Bellotti Mr. Louis J. Wassermann

Yoko Watanabe Mr. Alfred Watterson Gail and Itsy Wedner Annie and Larry Weidman

Amethy and Jackson Weikel-Sandstrom Helene Weinraub Ms. Harriett Weis Rosemarie Welsh Jeffrey Werling John Werling William Weston Ms. Rachel White

Jess and Alan Whittington

Alan Whittington Ms. Cathy A. Wilkie Jillian Williams Ken and Ruth Willm

Ken and Ruth Willman Ms. Patricia Winter Lorin Wisniewski Mr. Jake Witherell Jacqui Wolynn

Mr. and Mrs. Nevin G.

Woodside, III Joanne A. Wright Ms. Adrianna Wright

Dr. and Mrs. John Y. Wright, Jr.

Anne Wuenschel John Wytiaz Kau Yang Terri Yeager

Mr. Stanley Yorsz and Ms. Margaret A. McLean

Michelle Yost Colleen Young Ms. Julia Zebley Izzy Zehner

Dr. Mary Ellen Zeppuhar Marta Zimmerman Laura and Ron Zinski Forrest Zischkau Dr. David Zubrow Diana Zuroski

LITERACY PITTSBURGH IN YOUR NEIGHBORHOOD

Literacy Pittsburgh serves Allegheny and Beaver counties with free instruction in GED preparation, math brush-up, reading, computer skills, English language learning, citizenship, family literacy, and workplace skills. We asked the staff who manage our neighborhood sites to share something they are proud of from this past program year. Your support made these achievements possible.

Last program year, 491 volunteer tutors gave 19,151 hours to help students succeed. We are grateful for those who stepped up to make a difference. And yet, students are still waiting due to rising demand. If you or someone you know wants to create better lives through learning as a volunteer, please visit literacypittsburgh.org/volunteer.



FAMILY LITERACY

During the past year, Family Literacy expanded its services and provided options across Pittsburgh, including new locations at Concord Elementary and the Carnegie Library in Carnegie. These new classes have allowed our teachers to reach more people, enabling more families to gain the skills to help their children flourish in the public school system.



SOUTH HILLS

The South Hills has a growing population of advanced English language learners, and this past year, we expanded offerings to meet their specific learning needs. We have a new conversation group led by seasoned tutor and journalist Bob Hagerty. This group gathers weekly at the Mt. Lebanon Lutheran Church to practice English through conversation, learning new vocabulary and idioms, and playing games like Taboo.

Waiting Students: 13



NORTH HILLS

McIntyre Elementary serves all English language learning students in grades K-5 in the North Hills School District. Seeking to assist parents and caregivers who also needed English language education, the school reached out to Literacy Pittsburgh. In fall 2022, a beginning-level class was established and taught on Tuesday and Thursday evenings at McIntyre Elementary throughout the school year, moving to the West View Hub for the summer months. The class began as a beginner level class and students have made great progress, advancing to higher level lessons.

Waiting Students: 12

SQUIRREL HILL

Sue Todhunter has been teaching an ongoing English class for the teachers at La Escuelita, a Spanish immersion preschool. The Spanish-speaking teachers at this preschool still need to use English when speaking with the parents of the children they teach. Sue teaches both a beginning and intermediate level class, focusing on the language skills that teachers need on the job. We think Mister Rogers would also be proud of how our services for adults directly affect the lives of children in his old neighborhood!

Waiting Students: 10



PITTSBURGH WEST

The Pittsburgh West area continued to deepen Literacy Pittsburgh's connection with the community in the past year. In addition to ongoing relationships with Carlynton School District, Andrew Carnegie Free Library, and the Attaweed Islamic Center, we formed new partnerships with Iglesia Sion (a sizeable Spanish-speaking congregation in Greentree) and the Ukrainian Cultural and Humanitarian Institute. Pittsburgh West served over 250 students last year through these partnerships and our six community classes.

Waiting Students: 16

NORTHSIDE – OHIO RIVER

The Northside-Ohio Area has successfully increased the number of students enrolled in math and reading brush-up classes to advance into a Bidwell Training Center program. Fifteen students transitioned into programs such as medical billing/coding, horticulture, medical assistance, and culinary arts during the 2022-2023 program year. The area also provided beginner-level English classes through a partnership with Cornell School in Coraopolis. Volunteer Sarah O'Brien provided instruction to 20 students over the fall and spring. The school provided childcare, transportation, and snacks for students.

Waiting Students: 19

PITTSBURGH EAST

In December 2022 the UPMC Health Plan Neighborhood Center in the Village at Eastside on Penn Avenue opened. Literacy Pittsburgh is one of 30 community partners working

to provide the East End community with a one-stop shop for health and wellness. Literacy Pittsburgh currently uses space at the center for a twice-weekly citizenship class. The Neighborhood Center also provides a place for tutors and students to meet in a public space that still offers quiet and privacy. Along with housing and food insecurity, research shows that literacy and education impact health outcomes. Literacy Pittsburgh is proud to be part of this new partnership.

Waiting Students: 12



BEAVER COUNTY

During the last program year, the Beaver County office offered four GED preparation classes at the Beaver Valley Mall and at Community College of Beaver County, with

morning, afternoon, and evening classes available. Five volunteer classroom aides assisted the teacher by providing individualized instruction to students. Twenty students passed the GED test and went on to jobs or postsecondary education. With the help of our dedicated volunteers we also provided English language learning classes at three locations, offering morning, afternoon, and weekend times.

Waiting Students: 0

JEFFERSON – MON VALLEY

The Jefferson Mon Valley office has greatly benefitted from our new partnership with Casa San Jose. We have developed classes taught by English language learning volunteers recruited by the organization and trained by Literacy Pittsburgh. Literacy Pittsburgh now offers classes in Mt. Lebanon, East Liberty, Penn Hills, and Ambridge, serving over 150 students.

Waiting Students: 25

GIVE AND YOU SHALL RECEIVE TAX ADVANTAGES

Learn about ways to benefit your year-end tax planning while helping others.

Erin Weber is a Vice President and founding partner of the Weber Group of Raymond James. She has her Executive Certificate in Financial Planning from Duquesne University and is a CERTIFIED FINANCIAL PLANNER™ practitioner. Erin also is a Certified Personal Finance Counselor® professional and a member of the Financial Planning Association. As a member of the Literacy Pittsburgh Board of Directors, we asked Erin if she had any advice for Literacy Pittsburgh donors as they consider their year-end charitable giving.

Giving USA Foundation states that American individuals donated \$319.04 billion to charities in 2022. Giving money to charities and non-profit organizations like Literacy Pittsburgh is a great way to give back to the communities that are important to you. Why not do this while receiving a benefit yourself.

Below are a few ways to help with your year-end tax planning while helping others.

Qualified Charitable Distribution (QCD)

Qualified Charitable Distributions (QCDs) are a tax-efficient way for individuals aged $70\frac{1}{2}$ or older to make charitable contributions directly from their Individual Retirement Accounts (IRAs). Currently, each person may donate up to \$100,000 if given directly from their IRA to a qualified charity. Married couples filing a joint tax return can each make a \$100,000 QCD, with \$200,000 potential giving. The charitable contribution counts towards your minimum required distribution. Given that the QCD is not included in your gross income, this can affect your adjusted gross income for various other tax purposes.

Name a Charity as a Beneficiary of Your IRA

Naming a public charity such as Literacy Pittsburgh as a beneficiary of an IRA allows all the assets to benefit the charity without having to pay tax. If an individual is named as a beneficiary, they are required to pay income taxes as the assets are drawn from the account.

Gift stock to a Donor Advised Fund (DAF)

For charitably inclined investors, the ease, convenience, and overall benefits of a Donor-Advised Fund (DAF) may make it an attractive tax-efficient solution for their concentrated stock positions. By contributing concentrated, long-term appreciated stocks to a donor-advised fund, investors can avoid capital gains on the positions while setting aside charitable funds to give back to the 501(c)(3) charities that mean the most to them.

Using concentrated stock positions to fund a DAF can provide the following benefits:

- On the date the contribution is processed, the donor receives an income tax deduction that is equal to the total, fair market value of the shares
- · Once contributed, the shares can be sold within the DAF without incurring capital gains tax
- As the donor advisor on the account, the investor has a pool of charitable funds that can be directed to support various charitable organizations, including Literacy Pittsburgh
- The donor/investor can work with their financial advisor to professionally manage the investments in the DAF
- For charitable legacy planning, the donor has the ability to leave the DAF to a successor donor advisor or leave a legacy recommendation form on file for future grant giving

Use the BUNCHING Strategy!

A bunching strategy can also work particularly well with DAFs. A change in the tax law in 2018 nearly doubled the minimum standard deduction – and you can only deduct charitable contributions if you itemize. But by "bunching" your gifts for the next several years into one year, you can more easily meet the higher standard deduction. In particular, business owners may like the idea of bunching/giving into a private foundation or donor-advised fund to help offset the gains from the sale of their business.

WITHOUT BUNCHING	2022	2023	2024	2025	Total
Charitable deduction	\$10,000	\$10,000	\$10,000	\$10,000	\$40,000
State and local tax	\$10,000	\$10,000	\$10,000	\$10,000	
Tax prep, mortgage, etc.	\$3,000	\$3,000	\$3,000	\$3,000	
Total of itemized deductions	\$23,000	\$23,000	\$23,000	\$23,000	
Standard deduction	\$25,100	\$25,100	\$25,100	\$25,100	

WITH BUNCHING	2022	2023	2024	2025	Total
Charitable deduction	\$20,000	\$0	\$20,000	\$0	\$40,000
State and local tax	\$10,000	\$10,000	\$10,000	\$10,000	
Tax prep, mortgage, etc.	\$3,000	\$3,000	\$3,000	\$3,000	
Total of itemized deductions	\$33,000	\$13,000	\$33,000	\$13,000	
Standard deduction	\$25,100	\$25,100	\$25,100	\$25,100	
Deduction used	\$33,000	\$25,100	\$33,000	\$25,100	\$116,200

Thank you to Literacy Pittsburgh Board Member Erin Weber for sharing these great tips for supporting Literacy Pittsburgh while taking advantage of some tax-smart ways to end the year. As a reminder, it is always important to discuss charitable giving and tax planning strategies with your professional advisors before making any final decisions.

To learn more about how to structure your gifts for financial benefits and to make a lasting impact on Literacy Pittsburgh, contact Tim Richart, Literacy Pittsburgh's Director of Development, at 412-393-7633 or email trichart@literacypittsburgh.org. •

800 Cranberry Woods Drive, Cranberry Township, PA 16066. Phone: 878.208.1275 Raymond. James does not provide tax or legal services. Donors are urged to consult their attorneys, accountants or tax advisors with respect to questions relating to the deductibility of various types of contributions to a Donor-Advised Fund for federal and state tax purposes. Raymond James & Associates, Inc., member New York Stock Exchange/SIPC.

BUILDING COMMUNITY

New classes, revamped orientations increase impact on the community.

During the lprogram year, Literacy Pittsburgh strengthened our community-focused initiatives. We expanded our roster of community-based English classes led by professional instructors, AmeriCorps members, or volunteers. These classes were launched throughout Allegheny County at the following locations:

- Carnegie Elementary School (Carlynton School District)
- McIntye Elementary School (North Hills School District)
- Concord Elementary School (Pittsburgh Public Schools)
- Cornell School District
- Mooncrest Community Center
- Andrew Carnegie Free Library
- Iglesia Sion
- Various locations in partnership with Casa San Jose

In August, the Enrollment team began to offer student orientation sessions around the county in addition to at our Downtown Center and via Zoom. We want to make this essential first step to becoming a student as accessible as possible. Orientations explain expectations and ask students to set goals for their education. Intake paperwork and testing are also part of the process. Perhaps most importantly, it allows students to begin to put a face to the organization.

Approximately half of our students are taught by volunteer tutors. Responding to the desire of our dedicated tutors to connect with each other, we introduced a new monthly program called "Gather & Gab." Tutors are invited to come together at different locations across Allegheny County. While our program coordinators will be on hand to answer questions, the primary focus is to foster a sense of community among tutors and enable them to exchange ideas and share their valuable experiences.

BUILDING ON SUCCESS: A BLUEPRINT FOR READY, RELEVANT, AND SUSTAINABLE GROWTH

Because of you, Literacy Pittsburgh exceeded its strategic goals despite global uncertainty and constant change.

The Literacy Pittsburgh Board of Directors has begun developing our next strategic plan. The new plan will cover 2024-2026 and continue the work established in our last strategic plan using the Ready, Relevant, and Sustainable framework. We are excited to continue building on the achievements of our previous three-year plan, adopted in 2020. Despite global uncertainty and constant change, we created new services, grew financial support from the community, and increased student outcomes.

As we close out our 2020-23 strategic plan,

- Literacy Pittsburgh is more Relevant: We served 43% more students, increased student employment outcomes by 40%, increased student post-secondary transitions by 67%, and HSE attainment by 110%.
- Literacy Pittsburgh is more Ready: We grew staffing by 46%, adding three new departments to support career building and reducing nonacademic barriers to student success. We built a data system, added human resource capacity, and were recognized as a Best Place to Work.
- Literacy Pittsburgh is more Sustainable: We grew revenue by 42%, doubled the number of individual donors, and increased support raised from individuals by 8%. We increased investments in innovation and income from earned revenue.

We achieved these accomplishments as learning methods, community needs, and funder requirements shifted. Factors included:

- Transition to online learning impacted how we teach, who participated, and what they needed to participate.
- State and federal contract requirements increased, necessitating additional investments and people.
- An influx of refugees into the region has required us to be flexible and creative to serve significantly more new neighbors.

And yet, we have worked with intentionality to rebrand and rebuild programming that is more equitable and aligned to student needs. Imagine what we'll do over the next three years!

We appreciate our employer, job training, and agency partners for providing valuable counsel toward the next plan. We are grateful to our board members who are working on establishing meaningful and ambitious goals for the next three years. •

LITERACY PITTSBURGH

OUR MISSION

Better lives through learning.

OUR VISION

A more inclusive and productive community driven by access to education.

OUR VALUES

- We believe that all people deserve the opportunity to learn in a place where their strengths are celebrated.
- We respect all people and their ability to shape their own lives.
- We have a duty to earn the trust of everyone we work with.
- Our collective well-being depends on welcoming diverse cultures and perspectives.
- As a leader, we embrace the responsibility to innovate, model best practices, and grow.











